# Business Results for Third Quarter, FY2008 

Feb. 92009

Hirose Electric

Co., LTD

CO.,LTD.

## Cautionary Statement

In this material, there are descriptions based on current estimation by Hirose Electric.
Hirose cautions you that a number of important risks, uncertainties and others could cause actual results to differ materially from those discussed in the *forwardlooking statements. Thank you for your understanding.
*Forward-looking statements include, but are not limited to, those statements using words such as "believe," "expect," "plans," "strategy," "prospects," "forecast," "estimate," "project," "anticipate," "aim," "may" or "might" and words of similar meaning in connection with a discussion of future operations, financial performance, events or conditions. These statements are based on management's assumptions and beliefs in light of the information currently available to it.

- Accompanied by the global pullback in consumer spending and a sharp and large downhill in real economy (which all started from the USA financial crisis), each set manufactures are reviewing the sale and production plan downward, and are strongly pushing forward inventory reduction.
- Since 2008 October, almost all of the orders from set manufactures, business companies and agencies have dropped drastically, regardless of domestic/overseas, applications or fields. (Although a part of mobile phones, digital consumer electronics continues to have firm orders.)
- The level of sales has also dropped drastically, although it continues to exceed the level of orders because of the backlog shipment and tight-deadline orders.


Basic Concept: At the moment, we intend to limit the company scale according to the low level of sales. However, we will continue to reinforce so we can bounce up when the economy recovers.

## Business Improvement Measures (e.g.)

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1. Personnel • Cutback on Executives' Compensation, and Managers' salary
    Expense (from 2008/12)
    Related - Overwork time cut (from 2008/10)
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| 2. |
| :--- |
| Production |
|  |
|  |
|  |

- Temporary shutdown of domestic production subsidiaries (2009/1/17, 2/14)
- Introducing work sharing system for part-time and full-time workers at domestic production subsidiaries (from 2009/1)
- Taking in the outsourcing work inside Hirose (from 2009/1)
- Reduce direct workers of oversea production subsidiaries (from 2009/1, around 1000 people => mostly had left voluntarily or due to end of contract)
- Strengthen the CD activity (from 2008/11)

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3. Equipment &
IT investment,
Expense
Related
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- Cost cut on capital investment (from 2008/11)
- Strategic select of IT investment (from 2008/12)
- Intensify expense reduction in every way (from 2008/10)

Business Results Summery for Third Quarter, FY2008
(hundred millions of yen)

|  | $\begin{gathered} \text { (A)FY2007 } \\ 1 Q-3 Q \\ \hline \end{gathered}$ | $\begin{gathered} \text { (B)FY2008 } \\ \text { 1Q-3Q } \\ \hline \end{gathered}$ | (B)-(A) | (B)/(A) | Major Changes over the prior same period (hundred millions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales <br> (COGS Ratio) <br> (SGA Ratio) Operating Profit <br> (\%) <br> Ordinary Profit <br> (\%) | $\begin{array}{r} 908.1 \\ (52.9 \%) \\ (15.7 \%) \\ 285.0 \\ 31.4 \% \\ \\ 303.3 \\ 33.4 \% \end{array}$ | $\begin{array}{r} 753.8 \\ (56.7 \%) \\ (18.3 \%) \\ 188.7 \\ 25.0 \% \\ 204.2 \\ 27.1 \% \end{array}$ | $\begin{array}{r} -154.3 \\ (+3.8 \%) \\ (+2.6 \%) \\ \\ -96.3 \\ (-6.4 \%) \\ \\ -99.1 \\ (-5.9 \%) \end{array}$ | $\begin{aligned} & -17.0 \% \\ & -33.8 \% \\ & \\ & -32.7 \% \end{aligned}$ | [Sales] 154.3 decrease <br>  Firose <br>  Foreign <br>  -1355.5 <br> subsidiaries  <br>  -18.8 <br> [COGS Ratio] 3.8 point increase <br> Purchase Cost Ratio 47.6\% => 48.9\% Depreciation Ratio 6.1\% => 7.8\% <br> [SGA Ratio] 2.6 point increase Increase in IT related cost, etc. <br> [Non-operating Expenses] <br> Equity Method Profit 5.2=>1.1 <br> Interest Received and Dividend 10.2=>12.5 |
| Net Profit <br> (\%) | $\begin{array}{r} 181.9 \\ 20.0 \% \end{array}$ | $\begin{array}{r} 122.1 \\ 16.2 \% \end{array}$ | $\begin{aligned} & -59.8 \\ & (-3.5 \%) \end{aligned}$ | -32.9\% |  |
| Total Assets | 2,751.6 | 2,505.8 | $-245.8$ | -8.9\% |  |
| Shareholders' Equity Ratio | 88.5\% | 91.3\% |  |  |  |
| Income Per Share | 472.28yen | 325.48yen |  |  |  |

(hundred millions of yen)



From FY2008, with the updated database, we will be classifying the proportion ratio as the above. Based on this, the number of FY2007 is indicated in similar classification.
*1 Computer Related Equipment - Notebook PC not included.
*2 Wireless Communication - Mobile Phone not included.

Please be noted that as this is in round number, some ratio difference may occur. Thank you for your understanding.

*1 Computer Related Equipment - Notebook PC not included.
*2 Wireless Communication - Mobile Phone not included.

| Accounts | (A)Mar.31, FY2008 | (B)Dec.31, FY2008 | (B)-(A) | Remarks |
| :---: | :---: | :---: | :---: | :---: |
| Cash and <br> Cash <br> Equivalents | 1,252.5 | 1,170.7 | -81.8 | Decrease in Hirose (from dividend and buyback) and foreign subsidiaries (influenced by the strong yen). |
| Trade <br> Receivables | 312.1 | 251.9 | -60.2 | Due to sales decrease(2Q 289=>3Q 203) |
| Investment Securities | 533.2 | 515.2 | -18.0 | Affiliated company stock -15.9 |
| Others | 585.8 | 568.0 | -17.8 | Decrease in Tangible Fixed Assets-20.0 |
| Total Assets | 2,683.6 | 2,505.8 | -177.8 |  |

Changes in Consolidated Balance Sheet
(hundred millions of yen)

| Accounts | (A)Mar. 31, 2008 | (B)Dec. 31, 2008 | (B)-(A) | Remarks |
| :---: | :---: | :---: | :---: | :---: |
| Trade <br> Payables <br> Income Tax Payables, etc. <br> Others | $\begin{array}{r} 162.7 \\ 58.8 \\ 89.4 \end{array}$ | $\begin{array}{r} 116.9 \\ 22.9 \\ 76.7 \end{array}$ | $\begin{aligned} & -45.8 \\ & -35.9 \\ & -12.7 \end{aligned}$ | Purchase Decrease <br> Tax Payment-115 <br> Tax Appropriated +79 <br> Allowance for Bonus Payables - <br> 5.1, Accounts Payables -2.9 |
| Total Liabilities | 310.9 | 216.5 | -94.4 |  |
| Retained <br> Earnings <br> Treasury Stocks <br> Valuation <br> Variance <br> Translation <br> Adjustment <br> Others | $\begin{array}{r} 2,388.3 \\ -265.0 \\ 25.6 \\ -14.2 \\ 238.0 \end{array}$ | $\begin{array}{r} 2,449.7 \\ -365.2 \\ 24.7 \\ -58.2 \\ 238.3 \end{array}$ | $\begin{array}{r} 61.4 \\ -100.2 \\ -0.9 \\ -44.0 \\ 0.3 \end{array}$ | Net Income122.1 - Dividend60.0 <br> Buyback <br> Stock prices fallen <br> Adjustment due to strong yen |
| Total Shareholders' Equity | 2,372.7 | 2,289.3 | -83.4 |  |
| Total Liabilities and Shareholders' Equity | 2,683.6 | 2,505.8 | -177.8 |  |

Overseas Production and Sales Ratio


Capital Investment \& Depreciation Change


Business Forecast For the Year Ended March 31, 2009

|  | (note)"Previous" regards the business forecast of FY2008 Nov. 10th |  |  |  |  |  | (hundred millions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2007 <br> Actual | Previous Forecast (FY2008) |  |  | New Forecast (FY2008) |  | Second Half <br> Over the Previous Forecast |  | For the Year Over the Previous Forecast |  | For the Year Over the Prior Year |  |
|  | For the Year | First Half Actual | Second Half | For the Year | Second Half | For the Year | Amount Changes | $\begin{array}{\|c\|} \hline \% \\ \text { Change } \\ \hline \end{array}$ | Amount Changes | $\begin{array}{\|c\|} \hline \text { \% } \\ \text { Change } \\ \hline \end{array}$ | Amount Changes | $\begin{array}{\|c\|} \hline \text { \% } \\ \text { Change } \\ \hline \end{array}$ |
| Sales (COGS Ratio) | $\begin{array}{r} 1,180.4 \\ (54.2 \%) \end{array}$ | $\begin{array}{r} 550.4 \\ (55.4 \%) \end{array}$ | $\begin{array}{r} 479.6 \\ (58.2 \%) \end{array}$ | $\begin{array}{r} 1,030.0 \\ (56.7 \%) \end{array}$ | $\begin{array}{r} 329.6 \\ (64.6 \%) \end{array}$ | $\begin{array}{r} 880.0 \\ (58.9 \%) \end{array}$ | -150.0 | -31.3\% | -150.0 | -14.6\% | -300.4 | -25.4\% |
| Operating Profit (\%) | $\begin{array}{r} 354.5 \\ 30.0 \% \end{array}$ | $\begin{array}{r} 151.3 \\ 27.5 \% \end{array}$ | $\begin{array}{r} 108.7 \\ 22.7 \% \end{array}$ | $\begin{array}{r} 260.0 \\ 25.2 \% \end{array}$ | $\begin{array}{r} 31.7 \\ 9.6 \% \end{array}$ | $\begin{array}{r} 183.0 \\ 20.8 \% \end{array}$ | -77.0 | -70.8\% | -77.0 | -29.6\% | -171.5 | -48.4\% |
| Ordinary Profit (\%) | $\begin{array}{r} 379.8 \\ 32.2 \% \end{array}$ | $\begin{array}{r} 163.5 \\ 29.7 \% \end{array}$ | $\begin{array}{r} 116.5 \\ 24.3 \% \end{array}$ | $\begin{array}{r} 280.0 \\ 27.2 \% \end{array}$ | $\begin{aligned} & 36.5 \\ & 11.1 \% \end{aligned}$ | $\begin{array}{r} 200.0 \\ 22.7 \% \end{array}$ | -80.0 | -68.7\% | -80.0 | -28.6\% | -179.8 | -47.3\% |
| Net Profit (\%) | 226.0 $19.1 \%$ | $\begin{gathered} 96.9 \\ 17.6 \% \end{gathered}$ | $\begin{array}{r} 68.1 \\ 14.2 \% \end{array}$ | 165.0 $16.0 \%$ | $\begin{array}{r} 33.1 \\ 10.0 \% \end{array}$ | $\begin{array}{r} 130.0 \\ 14.8 \% \end{array}$ | -35.0 | -51.4\% | -35.0 | -21.2\% | -96.0 | -42.5\% |
| Income per Share | 587.4yen | - | - | 442.35yen | - | 354.27yen |  |  |  |  |  |  |
| Dividend per Share | 160yen | 80yen | 80yen | $160 y e n$ | $50 y$ en | 130yen |  |  |  |  |  |  |
| Dividend Payout Ratio | $27.2 \%$ |  | - | 36.2\% | - | 36.7\% |  |  |  |  |  |  |

