# Business Results for the year ended FY2012 

Creative Links to World Electronic

May 9th 2012
Hirose Electric
Co.,Ltd

CO.,LTD.

## Cautionary Statement

> In this material, there are descriptions based on current estimation by Hirose Electric.
> Hirose cautions you that a number of important risks, uncertainties and others could cause actual results to differ materially from those discussed in the *forwardlooking statements. Thank you for your understanding.

*Forward-looking statements include, but are not limited to, those statements using words such as "believe," "expect," "plans," "strategy," "prospects," "forecast," "estimate," "project," "anticipate," "aim," "may" or "might" and words of similar meaning in connection with a discussion of future operations, financial performance, events or conditions. These statements are based on management's assumptions and beliefs in light of the information currently available to it.

## [FY2011 1Q]

- Order level of April were high because of the ahead-of-schedule order influence after the earthquake. However, order level of May and June were sluggish mainly due to the ahead-of-schedule order rebound, and the Automotive production have decrease due to the earthquake. On the other hand, sales were fairly steady.


## [FY2011 2Q]

- Recovery seen in Mobile/Smartphone and Automotive market, which were sluggish in 1Q. Industrial is still influenced by the post-earthquake ahead-of-schedule order, and remains in low level. On the other hand, although the level is not high, sales were fairly steady.


## [FY2011 3Q]

- The order/sales levels of Mobile/Smartphone and Industrial market were low. Steady increase in the Automotive market order/sales. The order level for Digital consumer electronics were partially influenced by the Thai flood, but slight recovery seen in December.


## [4Q FY2011]

Although the order level of Digital consumer electronics is low, Automotive continues to keep the high level. In March, Chinese smartphone have increased rapidly, and a sign of recovery is seen in General industrial.
[ FY2011 Annual Total ]

- FY2011 Annual Total

Order 919.2 hundred million yen (-2.9\% YOY), Sales 947.9 hundred million yen (+2.5\% YOY), Recurring Profit 209.2 hundred million yen (Ratio22.1\%, -8.0\% YOY)


## Mobile / Smartphone



$$
-\quad \text { - Order } \longrightarrow \text { Sales }
$$



-     - Order ——Sales

-     - Order $\longrightarrow$ - Sales


## Associated Electric Equipment, FA Controlling Device, and Others



-     - Order $\longrightarrow$ Sales




| Account | (A)Mar 31, 2011 | (B)Mar 31, 2012 | (B) - (A) | Remark |
| :---: | :---: | :---: | :---: | :---: |
| Cash and Cash in Bank | 1,094.2 | 1,077.0 | -17.2 | Decrease in Hirose's, etc. |
| Trade Receivables | 230.6 | 233.4 | 2.8 |  |
| Inventories | 72.7 | 71.9 | -0.8 |  |
| Investment Securities | 641.6 | 590.1 | -51.5 | Corporate bonds, shift to short-term bonds |
| Others | 562.3 | 642.5 | 80.2 | Tangible fixed assets +19.8 , Marketable securities +53.2 |
| Total Assets | 2,601.4 | 2,614.9 | 13.5 |  |


|  |  |  |  | (hundred millons of Yen) |
| :---: | :---: | :---: | :---: | :---: |
| Account | (A)Mar 31, 2011 | (B)Mar 31, 2012 | (B) - (A) |  |
| Notes Payable and Account <br> Payable <br> Income Taxes <br> Payable, etc <br> Others | $\begin{array}{r} 109.4 \\ 40.6 \\ 75.7 \end{array}$ | $\begin{array}{r} 104.2 \\ 32.1 \\ 82.6 \end{array}$ | $\begin{array}{r} -5.2 \\ -8.5 \\ 6.9 \end{array}$ |  |
| Total Liabilities | 225.7 | 218.9 | -6.8 |  |
| Retained Earnings <br> Treasury Stocks <br> Valuation <br> Variance <br> Translation <br> Adjustment <br> Others | $\begin{array}{r} 2,620.6 \\ -493.2 \\ 21.2 \\ -38.2 \\ 265.3 \end{array}$ | $\begin{array}{r} 2,696.2 \\ -546.9 \\ 23.9 \\ -45.0 \\ 267.8 \end{array}$ | $\begin{array}{r} 75.6 \\ -53.7 \\ 2.7 \\ -6.8 \\ 2.5 \end{array}$ | Net Income 128.2 - Dividend 52.6 <br> Share buyback (709,300 shares) <br> Share price increase (closing price of Nikkei Average: 9,755 yen $\rightarrow \mathbf{1 0 , 0 8 3}$ yen) <br> Due to strong yen |
| Total Shareholders' Equity | 2,375.7 | 2,396.0 | 20.3 |  |
| Total Liabilities and Shareholders' Equity | 2,601.4 | 2,614.9 | 13.5 |  |



As this is in round number, please be noted that some ratio difference may occur. Thank you for your understanding.

[^0]

FY2010

FY2011
*1 Computer Related Equipment - Notebook PC not included.
*2 Wireless Communication - Mobile Phone not included.

## Overseas Production and Sales Ratio



(*Excluded: Building investment for Yokohama Center)
(Employees)



|  | note) First Half - 1Q \& 2Q, Second Half - 3Q \& 4Q |  |  |  |  |  | (hundred millions of Yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2011 (Actual) |  |  | FY2012 (Forecast) |  |  | First Half |  | Second Half <br> overthe Prevous Actual Amount |  | For the Year Over the Previous Actual Amoun |  |
|  | First Half | Second Half | For the Year | First Half | Second Half | For the Year | Amount Change | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | $\begin{aligned} & \text { Amount } \\ & \text { Change } \end{aligned}$ | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | Amount Change | $\begin{array}{\|c\|} \hline \% \\ \text { Change } \\ \hline \end{array}$ |
| Sales <br> (COGS Ratio) | $\begin{array}{r} 491.8 \\ (57.4 \%) \end{array}$ | $\begin{array}{r} 456.1 \\ (61.3 \%) \end{array}$ | $\begin{array}{r} 947.9 \\ (59.3 \%) \end{array}$ | $\left.\begin{array}{r} 470.0 \\ (59.2 \%) \end{array} \right\rvert\,$ | $\left\|\begin{array}{r} 515.0 \\ (58.7 \%) \end{array}\right\|$ | $\begin{array}{r} 985.0 \\ (58.9 \%) \end{array}$ | -21.8 | -4.4\% | 58.9 | 12.9\% | 37.1 | 3.9\% |
| Operating Profit <br> (\%) | $\begin{array}{r} 116.1 \\ 23.6 \% \end{array}$ | $\begin{gathered} 79.4 \\ 17.4 \% \end{gathered}$ | $\begin{array}{r} 195.5 \\ 20.6 \% \end{array}$ | $\begin{gathered} 95.0 \\ 20.2 \% \end{gathered}$ | 115.0 | $\begin{array}{r} 210.0 \\ 21.3 \% \end{array}$ | -21.1 | -18.2\% | 35.6 | 44.8\% | 14.5 | 7.4\% |
| Recurring Profit <br> (\%) | $\begin{array}{r} 123.0 \\ 25.0 \% \end{array}$ | $\begin{array}{r} 86.2 \\ 18.9 \% \end{array}$ | $\begin{array}{r} 209.2 \\ 22.1 \% \end{array}$ | $\begin{array}{r} 100.0 \\ 21.3 \% \end{array}$ | $\left.\begin{array}{r} 120.0 \\ 23.3 \% \end{array} \right\rvert\,$ | $\begin{array}{r} 220.0 \\ 22.3 \% \end{array}$ | -23.0 | -18.7\% | $33.8$ | $39.2 \%$ | 10.8 | 5.2\% |
| Net Profit <br> (\%) | $\begin{gathered} 73.9 \\ 15.0 \% \end{gathered}$ | $\begin{gathered} 54.3 \\ 11.9 \% \end{gathered}$ | $\begin{array}{r} 128.2 \\ 13.5 \% \end{array}$ | $\begin{gathered} 65.0 \\ 13.8 \% \end{gathered}$ | $\begin{gathered} 75.0 \\ 14.6 \% \end{gathered}$ | $\begin{array}{r} 140.0 \\ 14.2 \% \end{array}$ | -8.9 | -12.0\% | 20.7 | 38.1\% | 11.8 | 9.2\% |
| Income Per Share | - | - | 56.11Yen | - | - | 24.57Yen |  |  |  |  |  |  |
| Dividend Per Share | 75Yen | 55Yen | $130 Y$ Yen | 70Yen | 70Yen | $140 Y$ en |  |  |  |  |  |  |
| Dividend Payout Ratio | - | - | 35.5\% | - |  | 34.6\% |  |  |  |  |  |  |

## 1. Purpose of the New Management Team

With the new management team, we aim for a stronger management foundation.
2. New Management Team

| Title | Name |
| :--- | :--- |
| Chairman and Representative Director | Tatsuro Nakamura |
| Vice Chairman and Representative Director | Sakae Kushida |
| President and Representative Director | Kazunori Ishii |
| Managing Director, General Manager, Engineering Div. | Yoshikazu Yoshimura |
| Director, General Manager, Production Div. | Kazuhisa Nikaido |
| Director, General Manager, Administration Div. | Kazuyuki lizuka |
| Director, General Manager, Sales\&Marketing Div. | Makoto Kondo |
| Director, Deputy General Manager, Engineering Div. | Mitsuo Nakamura |
| Outside Director | Kensuke Hotta |

## Brief History of <br> The New President and Representative Director, Kazunori Ishii



|  | Brief History |
| :--- | :--- |
| Born: 1960, January 4th Age: 52 |  |
| 1982 Apr | Entered Hirose |
| 2007 Jul | Deputy General Manager, Engineering <br> Div. <br> 2008 Nov <br> 2009 Jun <br> 2009 Noputy General Manager, <br> Sales\&Marketing Div. <br> Operating Officer, Deputy General <br> Manager, Sales\&Marketing Div. <br> Operating Officer, Deputy of General |
| Manager, Sales\&Marketing Div. <br> Director, General Manager, Corporate <br> Innovation Office <br> Senior Managing Director, General <br> Manager of Sales\&Marketing and <br> Corporate Innovation Office <br> (Present title) |  |


[^0]:    *1 Computer Related Equipment - Notebook PC not included.
    *2 Wireless Communication - Mobile Phone not included.

