



## To Our Shareholders



President and Representative Director Tatsuro Nakamura



Executive Vice President and Representative Director Sakae Kushida

We are pleased to report the results of operations for fiscal 2006, the year ended March 31, 2007 (the 60th fiscal term, from April 1, 2006, to March 31, 2007).

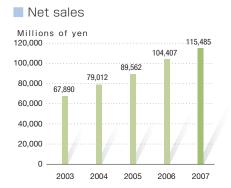
#### **Business Overview**

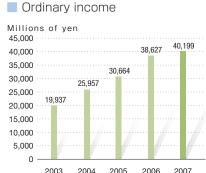
During the year ended March 31, 2007, the Japanese economy saw a steady undertone of recovery against a backdrop of improved corporate profits and employment and increased capital investment despite a decelerating U.S. economy.

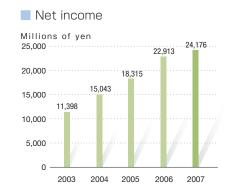
The electronics industry performed steadily on the whole despite a severe operating environment epitomized by intensified price competition, a surge in metallic material prices and inventory adjustment for some IT-related components.

In this business environment, the Hirose Electric Group reinforced its product development capability, developed new products and enhanced product quality in response to sophisticated customer needs. The Group also pushed forward with aggressive management initiatives including cost-cutting measures such as the promotion of manufacturing efficiency and an expansion in

# Financial Highlight







overseas manufacturing, as well as the exploitation of domestic and overseas sales channels and the reinforcement of selling power.

As a result, consolidated net sales for the year under review amounted to \(\frac{\pma}{115,485}\) million, an increase of 10.6% from a year earlier. Ordinary income increased 4.1% year over year to \(\frac{\pma}{40,199}\) million, and net income rose 5.5% to \(\frac{\pma}{24,176}\) million, both of which were historical highs.

The above figures include a loss on liquidation of HIROSE ENGINEERING CO., LTD., a former consolidated subsidiary that was dissolved after withdrawing from the organic EL business.

In the economic environment in which the Group operates, the market is expected to grow through expansion in the fields of information and communications networks, digital information, consumer electronics and automotive electronics. However, the situation will become increasingly severe, affected by the diversification of markets; shorter product cycles, which will pose higher risks in collecting the fruits of our investments; and further intensifying competition.

In this tough business environment, the Group

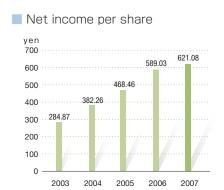
intends to pursue leading-edge technologies, conduct more efficient distribution and concentration of resources and consistently carry out reforms and innovations. Such aggressive initiatives also include the reinforcement of product development capability to meet new needs, the development of high-value-added products and the promotion of manufacturing efficiency and further improvement of product quality, all of which would serve to improve our cost competitiveness. At the same time, we are determined to strengthen our management foundations toward profitable growth and improve our corporate value through efforts to promote globalization and exploit domestic and overseas sales channels.

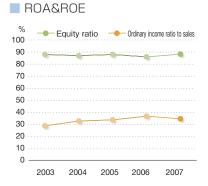
We look forward to your continued support and encouragement.

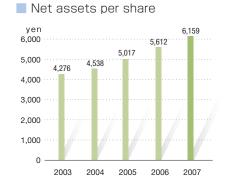
June 2007

President and Representative Director Tatsuro Nakamura

Executive Vice President and Representative Director Sakae Kushida







## Multi-Pin Connectors

Our flagship multi-pin connectors include a variety of connector types such as circular and rectangular connectors, connectors for ribbon cables, connectors used for printed circuit boards including FPCs (flexible printed circuit boards) and PC cards, as well as nylon connectors.

Major applications of these connectors include a wide range of industrial fields, such as computers and peripheral terminals, PCs, OA equipment, communications equipment, telephone equipment, measuring and control equipment, FA equipment, broadcasting equipment and medical electronics equipment, digital information consumer electronics and automotive electronics. Further expansion in demand is expected along with the enhanced use of electronics and the development of the contemporary information and communications society, which is heavily dependent on the significant use of computers and communications equipment.

As a consequence, consolidated segment sales for the year under review increased 10.8% year over year to ¥97,971 million, principally resulting from strong demand in the information and communications fields, particularly for advanced-function mobile phones and digital consumer electronics.





## **Coaxial Connectors**

Coaxial connectors are a special type of highperformance connector used primarily for microwave and other high-frequency signals. Their applications include microwave communications devices, satellite communications equipment, electronic measuring instruments, mobile communications equipment such as mobile phones and PHSs, and switching and transmission equipment and other electronic equipment. Optical fiber connectors are also included in this segment.

Consolidated segment sales for the year under review increased 15.5% to ¥12,793 million due to a recovery in demand for mobile communications equipment and investments in communications infrastructure.



## Other Products

The Other Products segment includes high-frequency devices such as directional couplers, non-reflecting terminal equipment, fixed attenuators, circulators and coaxial switches, as well as low-frequency equipment designed for medical treatment applications and instruments for connectors.

Consolidated segment sales for the year under review decreased 4.6% to ¥4.719 million.



## Consolidated Financial Statements

Consolidated Balance Sh	(Millions of yen)	
Account item	As of March 31, 2007	As of March 31, 2006
Assets		
Current assets	190,420	199,032
Fixed assets	81,092	56,387
Property, plant and equipment	22,805	18,048
Intangible assets	2,188	3,114
Investments and other assets	56,098	35,224
Total assets	271,513	255,419
Liabilities		
Current liabilities	28,128	31,649
Long-term liabilities	3,634	5,198
Total liabilities	31,762	36,847
Shareholders' equity		
Common stock	_	9,404
Additional paid-in capital	_	14,362
Retained earnings	_	202,643
Unrealized gain on available-for-sale securities	_	3,183
Foreign currency translation adjustments	_	530
Treasury stock, at cost	_	(11,554)
Total shareholders' equity	_	218,571
Total liabilities and shareholders' equity	_	255,419
Net assets		
Shareholders' equity	234,446	_
Common stock	9,404	_
Additional paid-in capital	14,370	_
Retained earnings	222,222	_
Treasury stock, at cost	(11,550)	_
Valuation, translation adjustments and others	5,304	_
Total net assets	239,750	_
Total liabilities and net assets	271,513	_

Note: Amounts less than ¥1 million are truncated.

## Consolidated Statements of Income

(Millions of yen)

Account item	From April 1, 2006 to March 31, 2007	From April 1, 2005 to March 31, 2006
Net sales	115,485	104,407
Cost of sales	58,420	49,975
Gross profit	57,064	54,432
Selling, general and administrative expenses	19,029	17,540
Operating income	38,035	36,891
Other income	2,227	2,251
Other expenses	63	515
Ordinary income	40,199	38,627
Special gains	376	21
Special losses	1,772	276
Income before income taxes	38,802	38,372
Provision for income taxes—Current	15,367	15,645
Provision for income taxes—Deferred	(741)	(186)
Net income	24,176	22,913

Note: Amounts less than ¥1 million are truncated.

## Consolidated Statements of Cash Flows (Millions of yen)

Account item		From April 1, 2005 to March 31, 2006
Operating activities	26,845	27,879
Investing activities	(42,248)	(8,648)
Financing activities	(4,454)	(1,814)
Effect of exchange rate change on cash and cash equivalents	440	499
Net increase/decrease in cash and cash equivalents	(19,417)	17,916
Cash and cash equivalents, beginning of the year	143,901	125,985
Cash and cash equivalents, end of the year	124,483	143,901

Note: Amounts less than ¥1 million are truncated.

## Consolidated Statements of Changes in Net Assets. (From April 1, 2006 to March 31, 2007)

(Millions of yen)

	Shareholders' equity				Valuation, translation	Total net assets	
	Common stock	Additional paid-in capital	Retained earnings	Treasury stock, at cost	Total shareholders' equity	adjustments and others	Total net assets
Balance at March 31, 2006	9,404	14,362	202,643	(11,554)	214,856	3,714	218,571
Amount of changes during the period							
Dividends from surplus			(4,476)		(4,476)		(4,476)
Bonuses paid to Directors and Corporate Auditors			(121)		(121)		(121)
Net income for the period			24,176		24,176		24,176
Acquisition of treasury stock				(33)	(33)		(33)
Disposition of treasury stock		7		36	44		44
Net amount of changes during the period other than shareholders' equity					_	1,589	1,589
Total amount of changes during the period	_	7	19,578	3	19,589	1,589	21,179
Balance at March 31, 2007	9,404	14,370	222,222	(11,550)	234,446	5,304	239,750

Note: Amounts less than ¥1 million are truncated.

# Nonconsolidated Financial Statements

Nonconsolidated Balar	(Millions of yen)		
Account item	Account item As of March 31, 2007		
Assets			
Current assets	135,928	142,283	
Fixed assets	43,020	30,495	
Property, plant and equipment	11,661	7,463	
Intangible assets	2,111	1,574	
Investments and other assets	29,247	21,457	
Total assets	178,948	172,778	
Liabilities			
Current liabilities	16,304	17,014	
Long-term liabilities	1,054	2,975	
Total liabilities	17,359	19,990	
Shareholders' equity			
Common stock	_	9,404	
Additional paid-in capital	_	14,362	
Retained earnings	_	137,401	
Unrealized gain on available-for-sale securities	_	3,173	
Treasury stock, at cost	_	(11,554)	
Total shareholders' equity	_	152,788	
Total liabilities and shareholders' equity	_	172,778	
Net assets			
Shareholders' equity	157,847	_	
Common stock	9,404	_	
Additional paid-in capital	14,370	_	
Retained earnings	145,623	_	
Treasury stock, at cost	(11,550)	_	
Valuation, translation adjustments and others	3,742	_	
Total net assets	161,589	_	
Total liabilities and net assets	178,948	_	

Note: Amounts less than Y1 million are truncated.

Nonconsolidated	Statements	of Income	(Millions of yen)
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Account item	From April 1, 2006 to March 31, 2007	From April 1, 2005 to March 31, 2006
Net sales	109,438	99,442
Cost of sales	72,648	65,411
Gross profit	36,790	34,031
Selling, general and administrative expenses	14,611	13,409
Operating income	22,179	20,621
Other income	4,890	3,604
Other expenses	2,039	1,420
Ordinary income	25,029	22,805
Special gains	376	_
Special losses	4,082	165
Income before income taxes	21,323	22,639
Provision for income taxes—Current	9,851	9,438
Provision for income taxes—Deferred	(1,347)	(372)
Net income	12,818	13,574
Retained earnings brought forward from the previous fiscal term	_	10,082
Interim dividend	_	1,354
Unappropriated retained earnings	_	22,302

Note: Amounts less than Y1 million are truncated.

## Introduction of Our New Products

The Company launches many new products every year into the market. The following product series are typical of our recent introductions.

# MS-166

Space-saving and highly reliable low-profile 1.2-mm coaxial switches used for mobile phones and wireless LAN



Coaxial connectors for optical modules used in optical transmission equipment that are compatible with frequencies up to 65 GHz



A wide variety of narrow pitch thin-wire coaxial cable connectors used for mobile phones and DSC ranging from the space-saving type to the grounding-reinforcement type



Space-saving and low-profile connectors used for connections inside DSC and mobile phones with a highly reliable configuration and featuring a wide variety from single to multi-polar types

## Group Network



- Head office
- Sales & Marketing Division

Domestic Sales offices

Overseas offices

010000 0111000

Engineering Division
 Yokohama
 Engineering Center

Production Division
 Separate Office of Yokohama
 Engineering Center

5-23, Osaki 5-chome, Shinagawa-ku, Tokyo

1-11, Osaki 5-chome, Shinagawa-ku, Tokyo

Tachikawa Sales Office, Osaka Branch, Nagoya Sales Office

Hong Kong Branch, Singapore Branch, Shenzhen Representative Office, Beijing Representative Office

3-13, Kikuna 7-chome, Kohokuku, Yokohama

15-10, Shin-Yokohama 2-chome, Kohoku-ku. Yokohama

Subsidiaries

aries (Domestic)

TOHOKU HIROSE ELECTRIC CO., LTD. (Miyako, Iwate)
KORIYAMA HIROSE ELECTRIC CO., LTD. (Koriyama, Fukushima)
ICHINOSEKI HIROSE ELECTRIC CO., LTD. (Ichinoseki, Iwate)
HST CO., LTD. (Yokohama, Kanagawa)
(Overseas)

HIROSE ELECTRIC (U.S.A.), INC. (U.S.A.)
HIROSE ELECTRIC GmbH (Germany)
HIROSE ELECTRIC UK LTD. (U.K.)
HIROSE ELECTRIC EUROPE B.V. (The Netherlands)
HIROSE ELECTRIC MALAYSIA Sdn. Bhd. (Malaysia)
HIROSE ELECTRIC (TAIWAN) CO., LTD. (Taiwan)
P.T. HIROSE ELECTRIC INDONESIA (Indonesia)
HIROSE ELECTRIC (DONG GUAN) CO., LTD. (Hong Kong)
HIROSE ELECTRIC (SHANGHAI) CO., LTD. (Shanghai, China)
HIROSE KOREA CO., LTD. (South Korea)
WEI-HAI HIROSE KOREA ELECTRIC CO., LTD. (Weihai, China)

Affiliates

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## Corporate Data

Corporate Data (As of March 31, 2007)

Trade name HIROSE ELECTRIC CO., LTD.

Date of incorporation June 15, 1948

Number of employees 713 (excluding part-timers)

Paid-in capital ¥9,404,379,401

Directors and Corporate Auditors (As of June 28, 2007)

Tatsuro Nakamura President and Representative Director Executive Vice President and Representative Director Sakae Kushida Managing Director Mitsugu Sugino Director Izumi Morimoto Yoshikazu Yoshimura Director Masashi Kojima Outside Director Full-time Corporate Auditor Toshio Matsubara Corporate Auditor Masao Hirohashi Hidesato Sekine **Outside Corporate Auditor** Takashi Higa **Outside Corporate Auditor** 

#### Notes:

- Director Masashi Kojima is the outside director as stipulated in Article 2, Item 15, of the Corporation Law.
- Corporate Auditor Hidesato Sekine and Takashi Higa are outside corporate auditors as stipulated in Article 2, Item 16, of the Corporation Law.

Accounting auditor

KPMG AZSA & Co.

# Stock Information (As of March 31, 2007)

Total number of shares issued 38,926,757 shares (Excluding 1,093,979 shares of treasury stock)

Number of shareholders 6,279

## Major shareholders (Top 10)

	Name	Number of shares held
HIF Th Jar Ko Jar The	ate Street Bank and Trust Company ROSE INTERNATIONAL SCHOLARSHIP FOUNDATION RE Chase Manhattan Bank N.A. London Dan Trustee Services Bank, Ltd. (Trust account No. 4) RISHO Sangyo Co., Ltd. REPORT Trust account) REPORT R	hundred shares 37,831 28,550 27,932 20,812 13,941 12,979 12,402
Jap	e Chase Manhattan Bank 385036 pan Trustee Services Bank, Ltd. (Re-trust account of The mitomo Trust & Banking Co., Ltd., and the retirement nefit trust account of Sumitomo Mitsui Banking Corporation)	10,000 8,162
Se	tsuko Hirose	7,948

Note: In addition to the 10 major shareholders above, the Company owns 10.939 hundred shares of treasury stock.

# Distribution of shares by shareholder type



# Shareholder information

Fiscal term April 1 of a calendar year to March 31 of the next calendar year

Ordinary General Meeting of Shareholders

June every year

Record date

Ordinary General Meeting of Shareholders: March 31 every year Year-end dividend: March 31 every year Interim dividend: September 30 every year (As required, another record date may be decided with prior public notice.)

Number of shares in one voting unit

100 shares

Method of public notice The Company's Web site below shall be used for its public notices.

(http://www.hirose.co.ip/investor/index.htm)

If an electronic public notice should fail due to accident or any other unavoidable circumstances, the Company shall post a public notice in the Nihon Keizai Shimbun.

Shareholders' register manager

The Sumitomo Trust & Banking Co., Ltd. 5-33. Kitahama 4-chome. Chuo-ku. Osaka

Paperwork

The Sumitomo Trust & Banking Co., Ltd. processing office Securities Agency Department

4-4, Marunouchi 1-chome, Chiyoda-ku, Tokyo

telephone referral

Mailing address and The Sumitomo Trust & Banking Co., Ltd.

Securities Agency Department

1-10, Nikko-cho, Fuchu-shi, Tokyo 183-8701 (Requests for address change form, etc.)

Phone: 0120-175-417 (Toll-free)

(Other reference)

Phone: 0120-176-417 (Toll-free)

Web site

URL: http://www.sumitomotrust.co.jp/STA/retail/service/daiko/index.html

Agency offices

Head office and branches nationwide of The Sumitomo Trust & Banking Co., Ltd.



Web site

http://www.hirose.co.jp

